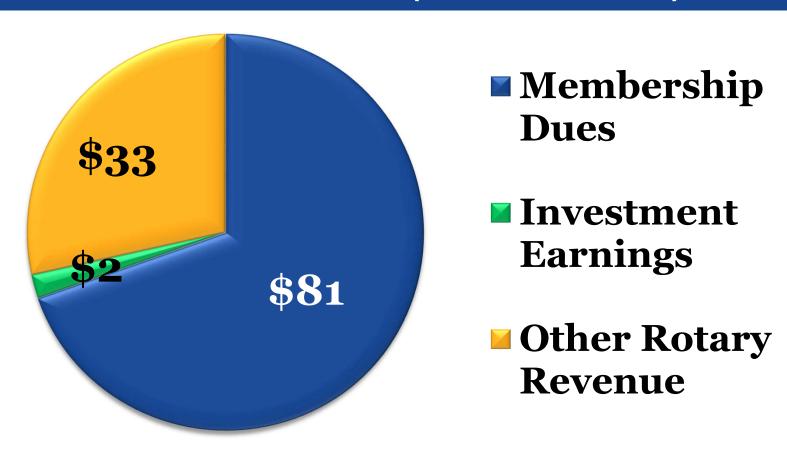


TODAY'S DISCUSSION

- Review sources of revenue and impact
- Update results since the 2019 COL to the present
- Present assumptions and scenarios for the RI
 Five-Year Forecast, 2023 2027

REVENUES 2022 BUDGET (US\$MILLIONS)



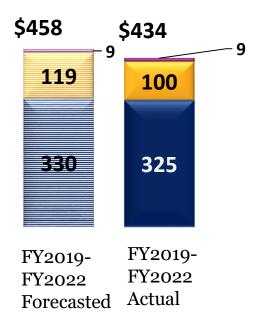
CUMULATIVE FOUR YEAR RESULTS

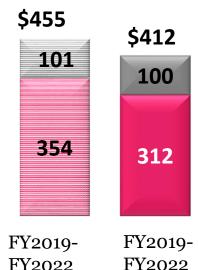
Revenues

US\$24 million Unfavorable

Expenses

US\$43 million Favorable

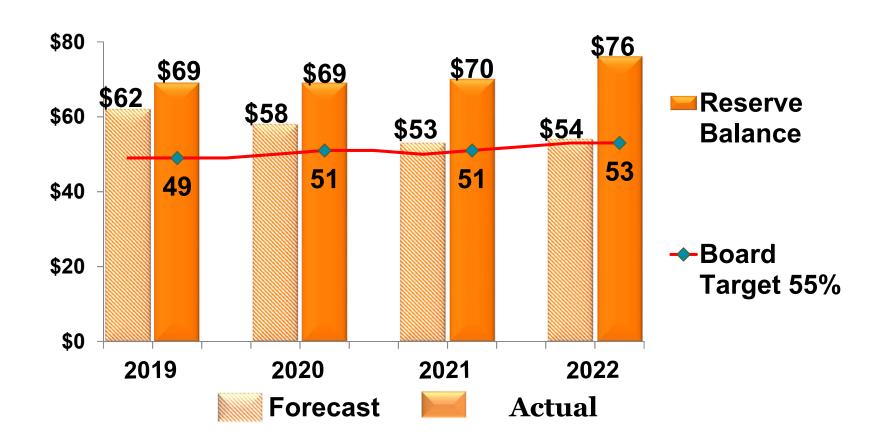




FY2022 Actual Forecasted

- Services & Other Expenses
- **■** Operating Expenses
- Net Investment Return
- Services & Other Revenues
- Membership Dues

RESERVES: FORECAST VERSUS ACTUAL







MEMBER-FACING PRODUCTS

- Connect
- GrantsCenter
- Showcase
- Raise for Rotary
- Online Giving
- Rotary.org
- My Rotary
- Leads management
- Rotary Club Central

- Club and district administration
- Brand Center
- LearningCenter
- Events management system
- Financial
 Management
 System
 (external features)



BUDGET ASSUMPTIONS: COL 2019 AND COL 2022

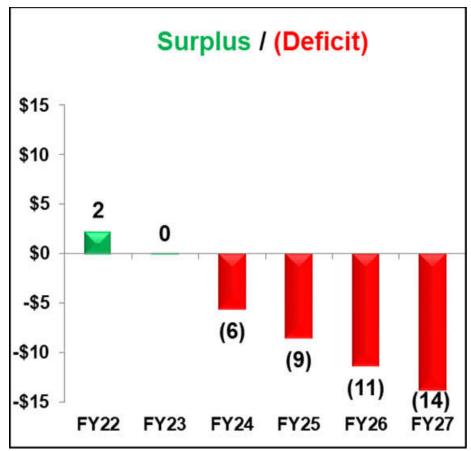
MEMBERSHIP	
COL 2019	COL 2022
FY 2020-2024 1.206 M	FY 2023-2027 1.168 M

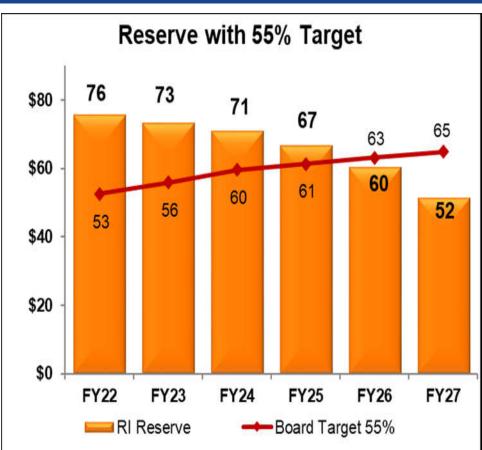
ANNUAL INFLATION RATE

COL 2019 COL 2022 FY 2020-2024 FY 2023-2027 3.00% 3.00%

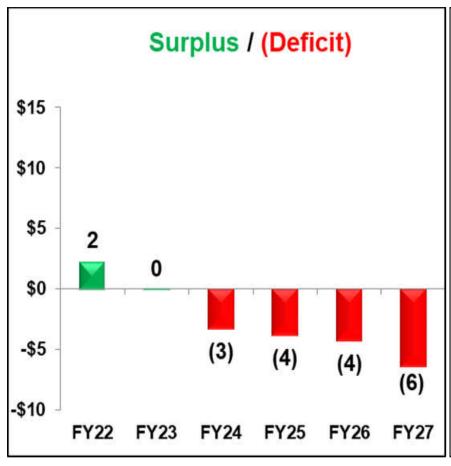
ANNUAL INVESTMENT EARNINGS	
COL 2019	COL 2022
FY 2020-2024 3.75%	FY 2023 2.5%
	FY 2024-26 3.0%
	FY2027 3.5%

FORECAST WITH \$0 ANNUAL DUES INCREASE 2024-2026



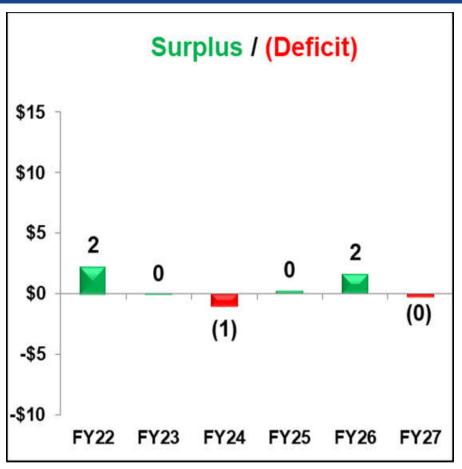


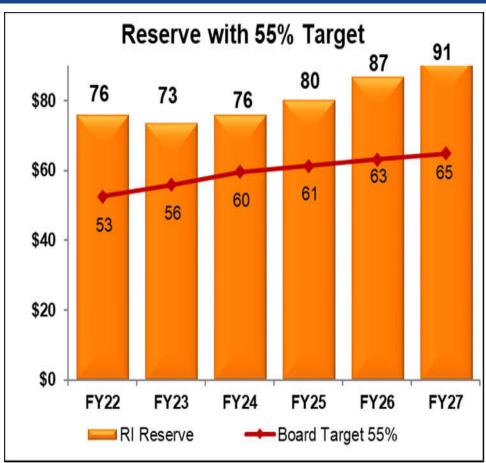
FORECAST WITH \$2 ANNUAL DUES INCREASE 2024-2026





FORECAST WITH \$4.00-\$3.50-\$3.50 DUES INCREASE 2024-2026





IMPACT OF DUES ADJUSTMENT DECISION

- Stop a steep downward trend in budget deficits
- Meet minimum reserve targets
- Ensure operating reserves to protect us from the "unknown unknowns" of our current global environment
- Invest in improving user interfaces and member experiences
- Attract and engage the next generation of Rotary members and leaders

Continue to support one another in the actions we take to protect humanity, and protect our world.

